## Contents

*Contributors* ix 
*Acknowledgments* xi 
*Abbreviations* xiii 

### Executive Summary 1 
1. Key Findings 2 
2. Additional Observations 3 
3. StARs Proposals 4 

### Introduction 7 
1. Background 7 
2. United Nations Convention against Corruption: Setting the Stage 11 
3. Methodology and Overview of the Study 13 

### 1. Settlements in Foreign Bribery Cases 17 
1. Defining the Term *Settlement* 17 
2. Legal Frameworks for Settlements 20 
3. Shortened Criminal Procedures and Other Forms in Certain Civil Law Countries 21 
   3.1 Switzerland 21 
   3.2 Norway 23 
   3.3 Italy 23 
   3.4 Germany 25 
4. Guilty Pleas, Civil Liability, and Other Forms in Certain Common Law Countries 26 
   4.1 United Kingdom 26 
   4.2 Canada 30 
   4.3 Nigeria 30 
   4.4 United States 32 

### 2. Common Threads and General Observations about Settlements 39 
1. Criteria for Understanding Settlements 39 
   1.1 Forms of Legal Liability: Criminal, Civil, and Administrative 39 
   1.2 Judicial Oversight 40 
   1.3 Transparency 41 
2. Terms Typically Included in Settlements 41
3. The Role of International Organizations in Settlements 44
4. The Rationale behind Settlements 45
5. Trends and Developments 50
  5.1 General Trends 50
  5.2 Developments in Countries Whose Officials Have Been the Object of Alleged Bribes 53

3. The Impact of Settlements on Pending and Future Cases in Other Jurisdictions 57
  1. The Principles of Ne Bis in Idem and Double Jeopardy 58
  2. International Cooperation and Mutual Legal Assistance 62

4. Implications of Settlements on Asset Recovery 67
     1.1 Combination and Ratio of Monetary Sanctions: Sample Jurisdictional Comparisons 69
     1.2 Monetary Sanctions Imposed 71
     1.3 Involvement of Public Procurement Contracts and State-Owned Enterprises 82
  2. Barriers to Asset Recovery in the Context of Settlements 83
  3. Modes of Participation in Criminal Enforcement Actions for the Purpose of Asset Recovery 86
     3.1 Participation of Affected Countries through Formal Legal Avenues 86
     3.2 Participation in Criminal Enforcement Action in Civil Law Jurisdictions 87
     3.3 Restitution and Compensation in Common Law Jurisdictions 91
     3.4 Participation of Affected Countries in Settlements through Other Avenues 94
  4. Conclusion 96

5. Conclusions 97

6. Case Summaries 101
  1. Alcatel-Lucent (Costa Rica and United States) 101
  2. Alstom (Switzerland, Tunisia, Latvia, Malaysia, and World Bank) 105
  3. BAE Systems (Tanzania, United Kingdom, and United States) 107
  4. Daimler (More than 22 Countries) 110
  5. Haiti Teleco (Haiti and United States) 112
  6. Innospec (United Kingdom and United States) 115
  7. Johnson & Johnson (Greece, United Kingdom, and United States) 117
  8. Mabey & Johnson (Ghana, Iraq, Jamaica, and United Kingdom) 121
  9. Macmillan Publishers (United Kingdom and World Bank) 123
  10. Mercator/Giffen et al. (Kazakhstan, Switzerland, and United States) 125
  11. Schneider Electric (Lesotho) 128
  12. Siemens AG (Germany, Greece, Italy, Nigeria, United States, and others) 131
13. Statoil (Norway and United States) 134
14. TSKJ Consortium (Nigeria, United Kingdom, and United States) 136

Appendix I Forms of Legal Remedies Relevant to Foreign Bribery Cases 141
1. Confiscation: Criminal, Civil, and Administrative 141
2. Compensation: Criminal and Civil 142
3. Disgorgement: Civil Remedy Variation on Confiscation 142
4. Restitution: Criminal and Civil 143
5. Fines: Criminal and Civil 143
6. Reparations: Gratuitous and/or Voluntary Payments 144

Appendix II U.K. Remedies 145
1. Criminal Remedies 145
2. Civil Remedies 145

Appendix III Settlements Cases Database: Methodology 147
StAR Database of Settlements of Foreign Bribery and Related Cases 147
1. Details of the Settlements Cases Database 148
   1.1 Time Period Covered 148
   1.2 “Case” Defined 148
   1.3 Sources Used 149
2. Explanation of Fields and a Sample Entry 150

Appendix IV Glossary 159

Boxes
I.1 A Time for Action, 2010 ICHA Meeting Report 10
1.1 Elements of a Deferred Prosecution Agreement: Alcatel-Lucent SA and the Department of Justice, in the United States District Court, Southern District of Florida 35
3.1 Practices to Promote International Cooperation in Cases of Prior or Pending Settlement 65
4.1 Components of Monetary Sanctions 68
4.2 NGOs as Parties Civiles 90

Figures
1.1 U.K. Settled Enforcement Actions by Legal Form of Settlement (as of July 3, 2012) 29
1.2 U.S. DOJ FCPA Enforcement Actions (June 1979–January 2012) 34
1.3 Principles of Federal Prosecution of Business Organizations and Prosecutors’ Decisions to Decline Prosecution, Enter into a DPA or NPA, or Prosecute 37
2.1 Timeline of Settlements in Various Cases against Siemens 51
3.1 Settlements in Multiple Jurisdictions by a Multinational Corporation Involved in a Bribery Scheme Related to the Bonny Island Liquefied Natural Gas Project (Nigeria) 60